Table of Contents

Mayor’s Introduction 3
City Council Members 4
City Profile 4
Top Ten Employers 5
Demographic and Economic Information 6
Unemployment Comparision 7
City Population and City Full-Time Employees 7
Local Economy 8
Taxes 8
  Taxable Value 8
  Millage Rates 9
Where Do Your Property Taxes Go 9
Where Do Your City Taxes Go 10
Monthly Cost for City Services 11
City Financial Statements 12
  Statement of Net Position 12
  Statement of Activities 14
Revenue and Expenses 16
  Where the Money Comes From 16
  Where the Money Goes 16
  Governmental Activities 17
  Business-type Activities 17
City Debt 18
  City Debt per Capita 18
  Legal Debt Limit 18
  Bond Rating 19
  Unfunded Liabilities 19
Investment in City’s Infrastructure 20
  Major Roads 20
  Local Streets 21
  Water & Sewer 22
  All City Projects 22
Capital Assets 23
Government Finance Officers Association Award 24
Key Financial Information and Links 25
Contact Information 26
Dear Rochester Hills Residents:

On behalf of City Council and the entire City staff, I want to welcome you to the City of Rochester Hills Financial Summary Report for the fiscal year ended December 31, 2017. Thank you for taking a moment to read this year’s report and become more familiar with your city’s finances. We are proud to serve the residents of Rochester Hills and consider this report to be a major achievement in summarizing our financial results and showcasing our transparency.

This report is intended to present an understandable and easy-to-read summary of the financial activities of the City. It provides a brief analysis of the sources of our revenues, an explanation of where the dollars are spent, and a review of notable trends. In short, this report is a summary of Rochester Hills’ finances and economic condition.

Most of the information contained in this report is derived from financial information reported in the City’s audited 2017 Comprehensive Annual Financial Report (CAFR) and Annual Budget. This summary report is not intended to replace the 2017 CAFR, but by reading this Financial Summary, we hope you will be able to gain a better understanding of Rochester Hills’ financial activities and position for the fiscal year ended December 31, 2017.

I hope you will find this report useful and informative. If you would like additional information, you may access this report, our Comprehensive Annual Financial Report, Performance Dashboard, and Annual Budget on our website at www.rochesterhills.org. These reports are also available at the Rochester Hills Library and in the Reference Room located at City Hall.

Thanks again for taking the time to read this year’s Financial Summary Report. We are constantly searching for ways to increase transparency to better serve our residents, and we welcome your feedback and ideas.

Sincerely,

Bryan K. Barnett, Mayor
City Profile

The City of Rochester Hills was incorporated in 1984 and is located in Oakland County, Michigan. Rochester Hills has a Strong Mayor - Council form of government. The Mayor and seven members of the City Council are elected to four-year terms. Four of the council members are elected as district representatives and three members are elected as at-large representatives.

The population is approximately 74,000 (as estimated by SEMCOG) and comprises an area of 32.2 square miles. Rochester Hills provides a full range of municipal services for the public’s health, safety, welfare, and quality of life. City services include general administration, fire protection, contracted police protection, planning and zoning, engineering, building and code enforcement, cemetery operations and maintenance, park operations and maintenance, street construction and maintenance, storm water management, pedestrian pathway improvements and maintenance, as well as water and sewer operations, maintenance, and capital improvements, which are provided from user charges.
Rochester Hills offers quality housing, two award-winning school districts, major universities, a community hospital, a premium library, along with close proximity to a downtown with excellent shopping and restaurants in a hometown atmosphere. The City boasts over 1,100 acres of parkland offering the community endless recreation opportunities. The Older Persons Commission and the Rochester Avon Recreation Authority offer world-class activities for our senior citizen, youth, and adult residents.

Rochester Hills also has a diverse business community and is situated in Automation Alley, the state's premier technology cluster and home to one of Michigan's eleven SmartZones. The City’s business cluster includes a concentration of automotive, computer-based, clean energy, and other research firms focused on advanced technology.

### Top Ten Employers in the City of Rochester Hills

<table>
<thead>
<tr>
<th>2017 Rank</th>
<th>Principal Employers</th>
<th>Total Employees</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Oakland University</td>
<td>1,695</td>
</tr>
<tr>
<td>2</td>
<td>Rochester Community Schools</td>
<td>1,341</td>
</tr>
<tr>
<td>3</td>
<td>Ascension Crittenton Hospital</td>
<td>1,379</td>
</tr>
<tr>
<td>4</td>
<td>Webasto Roof Systems</td>
<td>700</td>
</tr>
<tr>
<td>5</td>
<td>FANUC America Corporation</td>
<td>650</td>
</tr>
<tr>
<td>6</td>
<td>A. Raymond</td>
<td>441</td>
</tr>
<tr>
<td>7</td>
<td>3 Dimensional Services</td>
<td>429</td>
</tr>
<tr>
<td>8</td>
<td>Henry Ford Health System</td>
<td>300</td>
</tr>
<tr>
<td>9</td>
<td>Lear Corporation</td>
<td>235</td>
</tr>
<tr>
<td>10</td>
<td>City of Rochester Hills</td>
<td>217</td>
</tr>
</tbody>
</table>
Demographic and Economic Information

2010 Educational Characteristics

- Associate’s degree: 8.0%
- Bachelor’s degree: 27.90%
- Graduate or professional degree: 22.10%
- High school graduate: 17.80%
- Did not graduate high school: 5.20%
- Some college, no degree: 18.90%

2010 Income Characteristics

<table>
<thead>
<tr>
<th>Household Income</th>
<th>Number of Households</th>
</tr>
</thead>
<tbody>
<tr>
<td>Less than $15,000</td>
<td>1,862</td>
</tr>
<tr>
<td>$15,000 - $34,999</td>
<td>4,051</td>
</tr>
<tr>
<td>$35,000 - $74,999</td>
<td>7,328</td>
</tr>
<tr>
<td>$75,000 - $149,999</td>
<td>9,283</td>
</tr>
<tr>
<td>$150,000 or more</td>
<td>4,935</td>
</tr>
</tbody>
</table>

2010 Age Characteristics

- 20-24: 24.5%
- 25-44: 5.5%
- 5-19: 20.2%
- > 5: 5.7%
- 19-24: 13.8%
- 25-29: 30.3%
Unemployment Comparison

Rochester Hills’ unemployment rate of 2.7% as of December 2017, compares very favorably to the region, Oakland County, the State of Michigan, and the United States.

City Population and City Full-Time Employees

For 2017, Rochester Hills had 217 budgeted full-time positions plus 58 contractual police officers.
Top Ten Taxpayers
1. Detroit Edison
2. Singh Cider Mill Village
3. Vorh Associaties LLC
4. New Plan (Hampton Village Center)
5. Consumers Power
6. Ramco / Winchester Center LLC
7. Sunoco Pipeline LP
8. Stuart Frankel
9. Associates Estates Realty: Apartments
10. 1185 River Oaks North, LLC (Solomon Properties)

Diversity of Tax Base
- Single-family homes: 19,982 homes
- Condominiums: 3,257 units
- Low-income/senior citizen (11 communities): 1,897 units
- Rental apartments (16 communities): 4,764 units
- Mobile home parks (2 communities): 1,392 sites
- Shopping centers: 47 centers
- Hotel/Motels (4 buildings): 442 rooms
- Office space: 105 buildings
- Commercial: 361 buildings
- Light industrial: 389 buildings

The local tax base of the City of Rochester Hills is comprised of 77.7 percent residential property, 13.4 percent commercial property, 3.8 percent industrial property, and personal property (business equipment, furniture, and machinery) consisting of 5.1 percent. No one taxpayer exceeds 1 percent of the total tax roll and the total of the top 10 taxpayers account for less than 6 percent of total tax collections.

2017 Taxable Value

Residential 77.7%
Industrial 5.1%
Commercial 13.4%
Personal Property
Rochester Hills
has one of the lowest millage rates among all cities in Oakland County

**FY 2017 Oakland County City Millage Rates**

<table>
<thead>
<tr>
<th>City</th>
<th>Millage Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Novi</td>
<td>9.9500</td>
</tr>
<tr>
<td>Troy</td>
<td>10.3989</td>
</tr>
<tr>
<td>Rochester Hills</td>
<td><strong>10.4605</strong></td>
</tr>
<tr>
<td>Auburn Hills</td>
<td>11.2998</td>
</tr>
<tr>
<td>Rochester</td>
<td>12.0249</td>
</tr>
<tr>
<td>Birmingham</td>
<td>14.7614</td>
</tr>
<tr>
<td>Farmington Hills</td>
<td>15.9054</td>
</tr>
<tr>
<td>Royal Oak</td>
<td>17.8761</td>
</tr>
<tr>
<td>Madison Heights</td>
<td>23.0150</td>
</tr>
<tr>
<td>Southfield</td>
<td>26.3896</td>
</tr>
</tbody>
</table>

Where Do Your Property Tax Dollars Go?

Total homestead tax, in the Rochester Community Schools District is 32.1088 mills, which is comprised of the City of Rochester Hills portion of 10.4605 mills, the Oakland County portion of 9.6483 mills, and the Rochester Community Schools portion of 12.0 mills.
Where do your **City** tax dollars go?

Below is a breakdown of how the total tax dollars are allocated for services provided to the community. Of the total $33.2 million of tax dollars collected, $26.7 million are restricted monies that can only be used for the specific purpose of the millage, such as for local streets, fire, police, pathway, library operations, senior activity (OPC), youth and adult activity (R.A.R.A), green space preservation, and debt. The general operating millage is unrestricted monies ($6.5 million) that are used to pay for all other costs of services not fully funded by separate special millages, such as local streets, parks, building, planning, ordinance, and general government.

<table>
<thead>
<tr>
<th>Function</th>
<th>Mills</th>
<th>Dollars</th>
</tr>
</thead>
<tbody>
<tr>
<td>General operating purposes</td>
<td>2.1136</td>
<td>$ 6,565,036</td>
</tr>
<tr>
<td>Local streets</td>
<td>1.1249</td>
<td>3,599,321</td>
</tr>
<tr>
<td>Fire operating services</td>
<td>2.7000</td>
<td>8,639,944</td>
</tr>
<tr>
<td>Police protection services</td>
<td>2.7587</td>
<td>8,827,642</td>
</tr>
<tr>
<td>OPC operating and transportation</td>
<td>0.3367</td>
<td>1,077,192</td>
</tr>
<tr>
<td>R.A.R.A. operating</td>
<td>0.1928</td>
<td>616,837</td>
</tr>
<tr>
<td>Pathway maintenance</td>
<td>0.1837</td>
<td>587,716</td>
</tr>
<tr>
<td>Debt service</td>
<td>0.2762</td>
<td>889,422</td>
</tr>
<tr>
<td>Library operations (1)</td>
<td>0.7739</td>
<td>2,475,950</td>
</tr>
<tr>
<td><strong>Total Millage for Fiscal Year 2017</strong></td>
<td>10.4605</td>
<td>$ 33,279,060</td>
</tr>
</tbody>
</table>

(1) Library operations are independent of the city and are not included in its financial statements
The City of Rochester Hills millage rate is set by provisions in the City Charter and by the vote of the residents. The millage rate continues to remain favorable among other area communities similar in size.

In 2017, a Rochester Hills resident with a market value home of $200,000, equaling a taxable value of $100,000, paid $87.17 each month in taxes for City services.
City Financial Statements

Statement of Net Position

The net position of the City represents the difference between the City’s total assets and total liabilities. Change in the net position serves as a useful indicator of the City’s financial position.

The following financial summary is a condensed view of Rochester Hills’ assets and liabilities for the primary government with balances as of December 31, 2017 compared to balances as of 2015 and 2016 year ends.

<table>
<thead>
<tr>
<th>Statement of Net Position</th>
<th>Governmental Activities</th>
<th>Business-type Activities</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current and other assets</td>
<td>$138.3</td>
<td>$134.0</td>
<td>$137.5</td>
</tr>
<tr>
<td>Capital assets</td>
<td>190.1</td>
<td>185.1</td>
<td>176.3</td>
</tr>
<tr>
<td>Total assets</td>
<td>328.4</td>
<td>319.1</td>
<td>313.8</td>
</tr>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current liabilities</td>
<td>8.4</td>
<td>8.3</td>
<td>6.9</td>
</tr>
<tr>
<td>Long-term liabilities</td>
<td>10.3</td>
<td>12.6</td>
<td>15.5</td>
</tr>
<tr>
<td>Total liabilities</td>
<td>18.7</td>
<td>20.9</td>
<td>22.4</td>
</tr>
<tr>
<td><strong>Deferred Inflow of Resources</strong></td>
<td>32.0</td>
<td>31.0</td>
<td>30.4</td>
</tr>
<tr>
<td><strong>Net Position</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net investment in capital assets</td>
<td>184.5</td>
<td>177.7</td>
<td>166.8</td>
</tr>
<tr>
<td>Restricted</td>
<td>45.4</td>
<td>44.2</td>
<td>46.8</td>
</tr>
<tr>
<td>Unrestricted</td>
<td>47.8</td>
<td>45.3</td>
<td>47.4</td>
</tr>
<tr>
<td>Total net position</td>
<td>$277.7</td>
<td>$267.2</td>
<td>$261.0</td>
</tr>
</tbody>
</table>
Current and other assets ($195.4 million) can reasonably be expected to be converted to cash or will be consumed within one year.

Capital assets ($309.8 million) are investments in the City’s land, building, equipment, improvements, and infrastructure. The City uses these assets to provide services to our residents and businesses, and are not available for future spending.

Current and other liabilities ($11.6 million) represent debts that are expected to be paid off in one year or less, unearned tax revenue, accounts payable, and accrued wages.

Long-term liabilities ($27.0 million) mainly represent long term debt obligations of the City. The proceeds from the various debt issues were used to finance large projects such as buildings, drain improvements, water and sewer mains, and local street construction.

Deferred inflow of resources ($32.0 million) represents revenue received in 2016 but not available for use until 2017 or later.

Net investment in capital assets ($292.5 million) represents the City’s investment in capital assets less accumulated depreciation and any outstanding debt used to acquire those assets.

Restricted net position ($45.4 million) are subject to externally imposed restrictions for spending. The resources are restricted for roads, public safety, infrastructure, cemetery, green space preservation, and debt.

Unrestricted net position for governmental activities ($47.8 million) may be accessible to the City to provide services to residents if there were no additional revenues or resources available. Unrestricted net assets of business-type activities ($48.9 million) may be used for water and sewer operations, maintenance, and debt. Many of these resources have been designated for future capital outlay and equipment replacement.
Statement of Activities

The Statement of Activities represents the revenue resources and program expenses for Governmental and Business-type activities.

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Charge for services</td>
<td>$9.6</td>
<td>$6.5</td>
<td>$6.2</td>
<td>$34.4</td>
<td>$34.9</td>
<td>$30.7</td>
<td>$44.0</td>
<td>$41.4</td>
<td>$36.9</td>
</tr>
<tr>
<td>Grants and other contributions</td>
<td>9.2</td>
<td>6.6</td>
<td>9.4</td>
<td>2.7</td>
<td>2.5</td>
<td>1.0</td>
<td>11.9</td>
<td>9.1</td>
<td>10.4</td>
</tr>
<tr>
<td>Property taxes</td>
<td>31.5</td>
<td>30.5</td>
<td>29.5</td>
<td></td>
<td></td>
<td></td>
<td>31.5</td>
<td>30.5</td>
<td>29.5</td>
</tr>
<tr>
<td>State-shared revenue</td>
<td>6.1</td>
<td>5.7</td>
<td>5.5</td>
<td></td>
<td></td>
<td></td>
<td>6.1</td>
<td>5.7</td>
<td>5.5</td>
</tr>
<tr>
<td>Investment earnings</td>
<td>2.2</td>
<td>0.9</td>
<td>0.1</td>
<td>0.5</td>
<td>0.2</td>
<td>0.1</td>
<td>2.7</td>
<td>1.1</td>
<td>0.2</td>
</tr>
<tr>
<td>Cable franchise fees</td>
<td>1.6</td>
<td>1.7</td>
<td>1.6</td>
<td></td>
<td></td>
<td></td>
<td>1.6</td>
<td>1.7</td>
<td>1.6</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>0.8</td>
<td>1.1</td>
<td>1.2</td>
<td></td>
<td></td>
<td></td>
<td>0.8</td>
<td>1.1</td>
<td>1.2</td>
</tr>
<tr>
<td><strong>Total revenue</strong></td>
<td>61.0</td>
<td>53.0</td>
<td>53.5</td>
<td>37.6</td>
<td>37.6</td>
<td>31.8</td>
<td>98.6</td>
<td>90.6</td>
<td>85.3</td>
</tr>
<tr>
<td><strong>Program Expenses</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General government</td>
<td>7.7</td>
<td>5.1</td>
<td>4.9</td>
<td></td>
<td></td>
<td></td>
<td>7.7</td>
<td>5.1</td>
<td>4.9</td>
</tr>
<tr>
<td>Public works</td>
<td>14.5</td>
<td>14.0</td>
<td>13.4</td>
<td></td>
<td></td>
<td></td>
<td>14.5</td>
<td>14.0</td>
<td>13.4</td>
</tr>
<tr>
<td>Public safety</td>
<td>21.8</td>
<td>20.6</td>
<td>19.4</td>
<td></td>
<td></td>
<td></td>
<td>21.8</td>
<td>20.6</td>
<td>19.4</td>
</tr>
<tr>
<td>Community and economic development</td>
<td>0.9</td>
<td>1.1</td>
<td>1.0</td>
<td></td>
<td></td>
<td></td>
<td>0.9</td>
<td>1.1</td>
<td>1.0</td>
</tr>
<tr>
<td>Recreation and culture</td>
<td>5.3</td>
<td>5.6</td>
<td>4.7</td>
<td></td>
<td></td>
<td></td>
<td>5.3</td>
<td>5.6</td>
<td>4.7</td>
</tr>
<tr>
<td>Interest on long-term debt</td>
<td>0.3</td>
<td>0.4</td>
<td>0.5</td>
<td></td>
<td></td>
<td></td>
<td>0.3</td>
<td>0.4</td>
<td>0.5</td>
</tr>
<tr>
<td>Water and sewer</td>
<td></td>
<td></td>
<td></td>
<td>33.2</td>
<td>33.9</td>
<td>29.6</td>
<td>33.2</td>
<td>33.9</td>
<td>29.6</td>
</tr>
<tr>
<td><strong>Total program expenses</strong></td>
<td>50.5</td>
<td>46.8</td>
<td>43.9</td>
<td>33.2</td>
<td>33.9</td>
<td>29.6</td>
<td>83.7</td>
<td>80.7</td>
<td>73.5</td>
</tr>
<tr>
<td><strong>Change in Net Position</strong></td>
<td>10.5</td>
<td>6.2</td>
<td>9.6</td>
<td>4.4</td>
<td>3.7</td>
<td>2.2</td>
<td>14.9</td>
<td>9.9</td>
<td>11.8</td>
</tr>
<tr>
<td><strong>Net Position - Beginning of year</strong></td>
<td>267.2</td>
<td>261.0</td>
<td>251.4</td>
<td>152.5</td>
<td>148.8</td>
<td>146.6</td>
<td>419.7</td>
<td>409.8</td>
<td>398.0</td>
</tr>
<tr>
<td><strong>Net Position - End of year</strong></td>
<td>$277.7</td>
<td>$267.2</td>
<td>$261.0</td>
<td>$156.9</td>
<td>$152.5</td>
<td>$148.8</td>
<td>$434.6</td>
<td>$419.7</td>
<td>$409.8</td>
</tr>
</tbody>
</table>

**Revenues:**

**Charges for services** ($44.0 million) are revenues collected for services rendered to the public. Of this, $9.6 million are from governmental funds and $34.4 million are received from water and sewer service charges.

**Grants and other contributions** ($11.9 million) represent revenues from external agencies, such as federal, state, county, or private sources, for road maintenance, equipment, and contributions of infrastructure.
Property taxes ($31.5 million) are the largest source of governmental operating revenue for the City. Property taxes are from tax levies calculated on the property’s taxable value times the millage rate.

State-shared revenues ($6.1 million) are monies received from the State of Michigan. The program is a redistribution of sales tax collected by the State of Michigan and distributed to local governments.

Investment earnings ($2.7 million) represent income earned from investments.

Cable franchise fees ($1.6 million) are received from local cable utilities.

Expenses:

General government ($7.7 million) expenses are for administrative services, including City Council, Mayor’s Office, Treasury, City Clerk, Assessing, Human Resources, and Legal Services.

Public works ($14.5 million) expenses are related to the cost of services for design, construction, maintenance, and operations of facilities and infrastructure within the City.

Public safety ($21.8 million) expenses reflect the cost for services associated with providing building code, ordinance enforcement, fire, and police services for the community.

Community and economic development ($0.9 million) expenses are related to planning, zoning, and economic development costs of future and existing development within the City.

Recreation ($5.3 million) expenses are park related expenses for services to enrich the quality of life through recreational programs for the youth, adults, and seniors in the community, as well as cultural and educational programs for residents and visitors.

Interest on long-term debt ($0.3 million) expenses reflect the current interest payments due on debt.

Water and sewer ($33.2 million) expenses reflect the cost of services to purchase water, treat sewage, and provide for operations, maintenance, and improvements to the water and sewer system to residents and businesses in the City.
Where the Money Comes From
FY 2017 Total Revenues by Type

Revenues

- State-Shared Revenue: 6.2%
- Investment Earnings: 2.7%
- Miscellaneous: 0.8%
- Charges for Services: 44.6%
- Cable Franchise Fees: 1.6%
- Grants & Contributions: 12.1%
- Property Taxes: 31.9%

Where the Money Goes
FY 2017 Total Expenses by Type

Program Expenses

- Public Safety: 26.0%
- Community & Economic Development: 1.1%
- Recreation & Culture: 6.3%
- Interest on Long-term Debt: 0.4%
- Water & Sewer: 39.7%
- General Government: 9.2%
- Public Works: 17.3%
**Governmental Activities**

Governmental activities are funded primarily by property taxes. In FY 2017, revenues ($61.0 million) exceeded expenses ($50.5 million) by $10.5 million. Revenues decreased in cable franchise fees and miscellaneous revenue but increased in all other categories, including property taxes. Expenses decreased in interest on long-term debt, community and economic development, recreation and culture, and water and sewer.

**Business-type Activities**

Business-type activities are funded by user fees to cover operational and capital costs for water and sewer services. In FY 2017, revenues ($37.6 million) exceeded expenses ($33.2 million) by $4.4 million. Revenue increased due to more water and sewer consumption while costs for operations decreased slightly.
Rochester Hills issues debt to fund projects that were either voter approved (such as the Older Persons Commission’s building), resident driven requests (such as Special Assessment Districts), or citywide infrastructure improvements. As indicated above, the City’s debt burden decreased in FY 2017.

In accordance with Public Act 279, the statutory debt limit of bonded indebtedness shall not exceed 10% of a city’s State Equalized Valuation (SEV) of taxable property. The SEV for the City of Rochester Hills for FY 2017 was $3.95 billion and the corresponding debt limit for FY 2017 was $395 million (or 10% of the SEV). The City’s outstanding General Obligation debt as of December 31, 2017 that is subject to the statutory limitation was $25 million (0.63% of the City’s SEV) or 94% below what is allowed by state law. The City has a small amount of debt when compared with its legally allowed debt limit.
The City of Rochester Hills is proud to have a AAA bond rating from Moody’s, Standard and Poor’s, and Fitch Ratings for the City’s bonds. The City’s AAA credit ratings are the highest that can be earned by an organization.

The City has an established Retiree Health Care Benefit Trust to provide assistance for post employment health care. The December 31, 2017 Actuarial Report shows the City has over-funded those long-term liabilities. The Actuarial Report is generated every two years, with the next one due on December 31, 2019.
The City of Rochester Hills is dedicated to maintaining and improving infrastructure by leveraging Major Road funds to partner with the Road Commission of Oakland County and Michigan Department of Transportation to complete large projects cooperatively.

**Annual Major Road Construction/Rehabilitation**

Major roads in poor condition decreased from 26% in 2013 to 16% in 2017. Roads in good and fair condition increased from 74% in 2013 to 85% in 2017.
City Council continues to support a $5 million plan per year for Local Street reconstruction with subsidies from the General Fund.

The investment in local streets has shown improvement in the overall street conditions. In 2013, local streets in poor condition were up to 33% and in 2017, are down to 12%. Streets in good and fair condition improved from 67% in 2013 to 88% in 2017.
The City is committed to continuing to improve and maintain the water and sewer infrastructure to provide the best service to the water and sewer customers.

### Annual Water & Sewer Construction/Rehabilitation

<table>
<thead>
<tr>
<th>Year</th>
<th>Outlay (Millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010</td>
<td>$0.3</td>
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<tr>
<td>2011</td>
<td>$0.3</td>
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<tr>
<td>2012</td>
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<td>2013</td>
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<td>2014</td>
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<td>2016</td>
<td>$2.1</td>
</tr>
<tr>
<td>2017</td>
<td>$8.6</td>
</tr>
</tbody>
</table>

The City is focused on improving facilities and infrastructure to maintain safe services for residents.

### All City Projects Capital Outlay

<table>
<thead>
<tr>
<th>Year</th>
<th>Outlay (Millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010</td>
<td>$4.3</td>
</tr>
<tr>
<td>2011</td>
<td>$5.4</td>
</tr>
<tr>
<td>2012</td>
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<td>2013</td>
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<td>2015</td>
<td>$20.9</td>
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<tr>
<td>2016</td>
<td>$20.6</td>
</tr>
<tr>
<td>2017</td>
<td>$20.5</td>
</tr>
</tbody>
</table>
City-Wide Capital Assets
As of December 31, 2017, the City’s total capital assets (net of depreciation) was $309.8 million.

2017 Capital Assets

2017 Capital Projects and Equipment Purchases
- Major Road & Local Street Concrete & Asphalt Rehabilitation Program
- Auburn, Livernois & John R Turn-Lane Improvements
- Horizon Court Rehabilitation
- Rochester Industrial Drive Reconstruction
- South Blvd [E of Crooks- W of Livernois] Reconstruction
- Eddington Blvd Realignment and Signal
- Section 33 Water Main Replacement and Road Resurfacing
- Avon Creek Phase IV
- Pathway Rehab Program
- Rochester Road Pathway Gaps [Orion & Wimberly]
- Booster Station #2 Replacement
- Innovation Hills Development
- Borden Park Roller Hockey Board Replacements
- Columbarium
- Election Equipment
- Museum Exhibit Fabrication & Design
- Cash Receipting System Software
- Fire Station #1 Rear Access Drive
- Fire Station #1 Training Tower
- Fire Station #4 Renovation
- Fire Station #1Solids Interceptor & Fire Station #2 Oil Interceptor
- Engine #3 Rescue Pumper, Refurbished Rescue #1, Ladder #1 Aerial Truck, Engine #5, 2 Pickup Trucks
- Hydro seeder, Asphalt Roller, Equipment Trailers, Zero-Turn Mower
- 7 Pickups, 2 Vans, Street Sweeper Truck, 1 Passenger Vehicle
This Financial Summary Report has been prepared to provide an overview of the City’s financial position to the residents, businesses, and visitors of the City of Rochester Hills. The summary is intended to provide an informative easy-to-read report of the City’s operations and overall financial condition. The Financial Summary Report includes the governmental and business-type activities of Rochester Hills’ funds.

The Government Finance Officers Association (GFOA) of the United States and Canada has awarded the City of Rochester Hills the Award for Outstanding Achievement in Popular Annual Financial Reporting for its Financial Summary Report for fiscal year 2016. This is a prestigious national award program that recognizes conformance with the highest standards in the preparation of state and local government popular annual financial reports.

Much of the information presented in this financial summary was obtained from the audited financial statements included in the City’s Comprehensive Annual Financial Report (CAFR) for the period ended December 31, 2017. This financial summary does not comply with generally accepted accounting principles (GAAP) and component units were not included.
Key Financial Information

**Long-Range Financial Planning** – Rochester Hills continues to improve and build upon its long-range financial planning process. As part of the budgeting process, the Fiscal Division updates long-range forecasts of revenues and expenses. These forecasts serve as the framework for budgetary decision-making by clarifying financial parameters, available resources, and potential options. The model provides historical data, currently budgeted programs, and future financial capacity based on various sets of future assumptions.

**Citizens’ Guide and Dashboard** – The Citizens’ Guide and Dashboard is designed to help residents gain a better understanding of how the City is performing in several vital areas: Fiscal Stability, Economic Strength, Public Safety, and Quality of Life. Much of the information presented in the Dashboard is taken from the Budget Plan Book, Comprehensive Annual Financial Report (CAFR), U.S. Census, and other related reports. The Citizens’ Guide and Dashboard is provided by Munetrix and available on the City’s Website.

**Budget Plan Book** – The Budget Plan Book is a three-year comprehensive budget document that sets the City’s goals, objectives, and spending limits for a specific time period. The concept of three-year budgeting is a proactive approach that has enabled Rochester Hills to better see the challenges and opportunities that lie ahead while allowing the City to become more resourceful and strategic in its approach to delivering services.

**Comprehensive Annual Financial Report (CAFR)**

The CAFR is an annual audit of Rochester Hills’ financial statements, internal controls, and processes, which is conducted by an independent auditing firm, in accordance with state law and the City Charter. The contents and information provided in the CAFR are accurate in all material aspects and are presented in a manner that fairly presents the financial position of the City.

For additional information, please visit [www.rochesterhills.org/reports](http://www.rochesterhills.org/reports)
Department Contact Information

Rochester Hills City Hall
1000 Rochester Hills Drive
Rochester Hills, MI  48309
248-656-4600
Hours: Monday-Friday  8:00 - 5:00

EMERGENCY  9-1-1

Accounting  248-656-4632
Accounting – Billing  248-656-4688
Assessing  248-656-4605
Building & Ordinance  248-656-4615
Building – Inspection Line  248-656-4619
Cemetery - Clerk's Office  248-652-4713
City Council  248-841-2460
Clerk’s Office  248-656-4630
Department of Public Service (DPS)  248-656-4685
Engineering  248-656-4640
Facilities  248-656-4658
Fire – Administration  248-656-4720
Fiscal  248-841-2533
Human Resources  248-656-4708
Mayor’s Office  248-656-4664
Management Information Systems  248-841-2475
Oakland County Sheriff’s Office  248-537-3530
Parks  248-656-4673
Parks – Environmental Education Program  248-656-4775
Parks – Forestry  248-656-4673
Parks – Museum  248-656-4663
Planning & Development  248-656-4660
Purchasing  248-841-2533
RH Television  248-656-4715
Treasury  248-656-4675

Property Tax Lookup

26
Additional Contact Information

Avondale Community Schools  248-537-6000
Chamber of Commerce        248-651-6700
Crittenton Hospital         248-652-5000
District Court 52-3         248-853-5553
Michigan Senior Olympics    248-608-0250
Oakland County             248-858-1000
Oakland County Road Commission  248-858-4804
Oakland University          248-370-2100
Older Persons Commission (OPC)  248-656-1403
RARA                       248-656-8308
Rochester College           248-218-2000
Rochester Community Schools 248-726-3000
Rochester Hills Public Library  248-656-2900
Secretary of State          888-767-6424
State of Michigan           877-932-6424

Utilities
Allied Waste/ Republic (trash)  248-858-8999
AT&T U-verse                  800-288-2020
Comcast (cable)               248-334-1144
Consumers Energy (gas)        800-477-5050
DTE Energy (electric)         800-477-4747
RecycleBank (recycling)       888-727-2978
Wide Open West - WOW (cable)  800-848-2278

Neighboring Communities
Auburn Hills                 248-370-9400
Oakland Township             248-651-4440
Rochester                    248-651-9061
Shelby Township              586-731-5100
Troy                         248-524-3316