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Dear Rochester Hills Residents:

On behalf of City Council and the entire City staff, I want to welcome you to the City of Rochester Hills Financial Summary Report for the fiscal year ended December 31, 2019. Thank you for taking a moment to read this year’s report and become more familiar with your city’s finances. We are proud to serve the residents of Rochester Hills and consider this report to be a major achievement in summarizing our financial results and showcasing our transparency.

This report is intended to present an understandable and easy-to-read summary of the financial activities of the City. It provides a brief analysis of the sources of our revenues, an explanation of where the dollars are spent, and a review of notable trends. In short, this report is a summary of Rochester Hills’ finances and economic condition.

Most of the information contained in this report is derived from financial information reported in the City’s audited 2019 Comprehensive Annual Financial Report (CAFR) and Annual Budget. This summary report is not intended to replace the 2019 CAFR, but by reading this Financial Summary, we hope you will be able to gain a better understanding of Rochester Hills’ financial activities and position for the fiscal year ended December 31, 2019.

I hope you will find this report useful and informative. If you would like additional information, you may access this report, our Comprehensive Annual Financial Report, Performance Dashboard, and Annual Budget on our website at www.rochesterhills.org. These reports are also available at the Rochester Hills Library and in the Reference Room located at City Hall.

Thanks again for taking the time to read this year’s Financial Summary Report. We are constantly searching for ways to increase transparency to better serve our residents, and we welcome your feedback and ideas.

Sincerely,

Bryan K. Barnett, Mayor
City Profile

The City of Rochester Hills was incorporated in 1984 and is located in Oakland County, Michigan. Rochester Hills has a Strong Mayor - Council form of government. The Mayor and seven members of the City Council are elected to four-year terms. Four of the council members are elected as district representatives and three members are elected as at-large representatives.

The population is approximately 74,500 (as estimated by SEMCOG) and comprises an area of 32.2 square miles. Rochester Hills provides a full range of municipal services for the public’s health, safety, welfare, and quality of life. City services include general administration, fire protection, contracted police protection, planning and zoning, engineering, building and code enforcement, cemetery operations and maintenance, park operations and maintenance, street construction and maintenance, storm water management, pedestrian pathway improvements and maintenance, as well as water and sewer operations, maintenance, and capital improvements, which are provided from user charges.
Rochester Hills offers quality housing, two award-winning school districts, major universities, a community hospital, a premium library, along with close proximity to a downtown with excellent shopping and restaurants in a hometown atmosphere.

The City boasts over 1,100 acres of parkland offering the community endless recreation opportunities. The Older Persons Commission and the Rochester Avon Recreation Authority offer world-class activities for our senior citizen, youth, and adult residents.

Rochester Hills also has a diverse business community and is situated in Automation Alley, the state’s premier technology cluster. The City’s business cluster includes a concentration of automotive, computer-based, clean energy, and other research firms focused on advanced technologies.

Top Ten Employers in the City of Rochester Hills

<table>
<thead>
<tr>
<th>2019 Rank</th>
<th>Principal Employers</th>
<th>Total Employees</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Oakland University</td>
<td>1,793</td>
</tr>
<tr>
<td>2</td>
<td>Ascension Providence Rochester Hospital</td>
<td>1,263</td>
</tr>
<tr>
<td>3</td>
<td>Rochester Community Schools</td>
<td>1,237</td>
</tr>
<tr>
<td>4</td>
<td>Webasto Roof Systems</td>
<td>677</td>
</tr>
<tr>
<td>5</td>
<td>FANUC America Corporation</td>
<td>650</td>
</tr>
<tr>
<td>6</td>
<td>Hentry Ford Health System</td>
<td>440</td>
</tr>
<tr>
<td>7</td>
<td>A. Raymond Group</td>
<td>421</td>
</tr>
<tr>
<td>8</td>
<td>Molex</td>
<td>352</td>
</tr>
<tr>
<td>9</td>
<td>3 Dimensional Services</td>
<td>225</td>
</tr>
<tr>
<td>10</td>
<td>City of Rochester Hills</td>
<td>213</td>
</tr>
</tbody>
</table>
Demographic and Economic Information

2010 Educational Characteristics

- Associate’s degree: 8.10%
- Bachelor’s degree: 27.50%
- Some college, no degree: 18.90%
- Graduate or professional degree: 22.10%
- Did not graduate high school: 5.20%
- High school graduate: 17.80%

2010 Income Characteristics

- Less than $15,000: 1,862
- $15,000 - $34,999: 4,051
- $35,000 - $74,999: 7,328
- $75,000 - $149,999: 9,283
- $150,000 or more: 4,935

2010 Age Characteristics

- 64+: 13.8%
- 45-64: 30.3%
- 25-44: 24.5%
- 20-24: 5.5%
- 5-19: 20.2%
- > 5: 5.7%
Bond Rating

The City of Rochester Hills is proud to have a AAA bond rating from Moody's, Standard and Poor's, and Fitch Ratings for the City’s bonds. The City’s AAA credit ratings are the highest that can be earned by an organization.

City Population and City Full-Time Employees

For 2019, Rochester Hills had 225 budgeted full-time positions plus 60 contractual police officers.
Top Ten Taxpayers
1. Detroit Edison
2. Singh Properties
3. Vorh Associates LLC
4. New Plan (Hampton Village Center)
5. Consumers Power
6. Ramco / Winchester Center LLC
7. Sunoco Pipeline LP
8. Stuart Frankel
9. Good Will Co Inc. (Meijer Plaza)
10. Associates Estates Realty: Apartments

Diversity of Tax Base

<table>
<thead>
<tr>
<th>Type</th>
<th># of Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>Single-family homes</td>
<td>20,243 homes</td>
</tr>
<tr>
<td>Condominiums</td>
<td>3,297 units</td>
</tr>
<tr>
<td>Low-income/senior citizen (14 buildings)</td>
<td>1,897 units</td>
</tr>
<tr>
<td>Rental apartments (16 complexes)</td>
<td>4,859 units</td>
</tr>
<tr>
<td>Mobile home parks (2 complexes)</td>
<td>1,392 sites</td>
</tr>
<tr>
<td>Shopping centers</td>
<td>47 centers</td>
</tr>
<tr>
<td>Hotel/Motels (4 buildings)</td>
<td>442 rooms</td>
</tr>
<tr>
<td>Office space</td>
<td>107 buildings</td>
</tr>
<tr>
<td>Commercial</td>
<td>362 buildings</td>
</tr>
<tr>
<td>Light industrial</td>
<td>390 buildings</td>
</tr>
</tbody>
</table>

The local tax base of the City of Rochester Hills is comprised of 78.42 percent residential property, 13.44 percent commercial property, 3.70 percent industrial property, and personal property (business equipment, furniture, and machinery) consisting of 4.44 percent. No one taxpayer exceeds 1 percent of the total tax roll and the total of the top 10 taxpayers account for less than 6 percent of total tax collections.
Rochester Hills has one of the lowest millage rates among all cities in Oakland County.

Total homestead tax, in the Rochester Community Schools District is 31.3195 mills, which is comprised of the City of Rochester Hills portion of 10.4605 mills, the Oakland County portion of 9.5590 mills, and the Rochester Community Schools portion of 11.30 mills.
Where do your **City** tax dollars go?

Below is a breakdown of how the total tax dollars are allocated for services provided to the community. Of the total $35.6 million of tax dollars collected, $27.4 million are restricted monies that can only be used for the specific purpose of the millage, such as for local streets, fire, police, pathway, library operations, senior activity (OPC), youth and adult activity (R.A.R.A), green space preservation, and debt. The general operating millage is unrestricted monies ($8.2 million) that are used to pay for all other costs of services not fully funded by separate special millages, such as local streets, parks, building, planning, ordinance, and general government.

<table>
<thead>
<tr>
<th>Function</th>
<th>Mills</th>
<th>Dollars</th>
</tr>
</thead>
<tbody>
<tr>
<td>General operating purposes</td>
<td>2.4959</td>
<td>$8,224,938</td>
</tr>
<tr>
<td>Local streets</td>
<td>1.1048</td>
<td>3,799,112</td>
</tr>
<tr>
<td>Fire operating services</td>
<td>2.7000</td>
<td>9,285,407</td>
</tr>
<tr>
<td>Police protection services</td>
<td>2.4467</td>
<td>8,414,146</td>
</tr>
<tr>
<td>OPC operating and transportation</td>
<td>0.3305</td>
<td>1,136,360</td>
</tr>
<tr>
<td>R.A.R.A. operating</td>
<td>0.1893</td>
<td>650,890</td>
</tr>
<tr>
<td>Pathway maintenance</td>
<td>0.1803</td>
<td>619,999</td>
</tr>
<tr>
<td>Debt service</td>
<td>0.2528</td>
<td>874,600</td>
</tr>
<tr>
<td>Library operations (1)</td>
<td>0.7602</td>
<td>2,601,670</td>
</tr>
</tbody>
</table>

**Total Millage for Fiscal Year 2019**: 10.4605 $35,607,062

(1) Library operations are independent of the city and are not included in its financial statements.
The City of Rochester Hills millage rate is set by provisions in the City Charter and by the vote of the residents. The millage rate continues to remain favorable among other area communities similar in size.

In 2019, a Rochester Hills resident with a market value home of $200,000, equaling a taxable value of $100,000, paid $87.17 each month in taxes for City services.
# City Financial Statements

## Statement of Net Position

The net position of the City represents the difference between the City’s total assets and total liabilities. Change in the net position serves as a useful indicator of the City’s financial position.

The following financial summary is a condensed view of Rochester Hills’ assets and liabilities for the primary government with balances as of December 31, 2019 compared to balances as of 2017 and 2018 year ends.

<table>
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<tr>
<th>Statement of Net Position</th>
<th>As of December 31, 2019 (in millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Governmental Activities</td>
</tr>
<tr>
<td><strong>Assets</strong></td>
<td></td>
</tr>
<tr>
<td>Current and other assets</td>
<td>$150.2</td>
</tr>
<tr>
<td>Capital assets</td>
<td>214.3</td>
</tr>
<tr>
<td>Total assets</td>
<td>364.5</td>
</tr>
<tr>
<td><strong>Deferred Outflow of Resources</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
</tr>
<tr>
<td>Current liabilities</td>
<td>10.4</td>
</tr>
<tr>
<td>Long-term liabilities</td>
<td>6.5</td>
</tr>
<tr>
<td>Total liabilities</td>
<td>16.9</td>
</tr>
<tr>
<td><strong>Deferred Inflow of Resources</strong></td>
<td>36.3</td>
</tr>
<tr>
<td><strong>Net Position</strong></td>
<td></td>
</tr>
<tr>
<td>Net investment in capital assets</td>
<td>211.2</td>
</tr>
<tr>
<td>Restricted</td>
<td>50.5</td>
</tr>
<tr>
<td>Unrestricted</td>
<td>49.5</td>
</tr>
<tr>
<td>Total net position</td>
<td>$311.3</td>
</tr>
</tbody>
</table>
Current and other assets ($211.3 million) can reasonably be expected to be converted to cash or will be consumed within one year.

Capital assets ($333.0 million) are investments in the City’s land, building, equipment, improvements, and infrastructure. The City uses these assets to provide services to our residents and businesses, and are not available for future spending.

Current and other liabilities ($12.6 million) represent debts that are expected to be paid off in one year or less, unearned tax revenue, accounts payable, and accrued wages.

Long-term liabilities ($21.2 million) mainly represent long term debt obligations of the City. The proceeds from the various debt issues were used to finance large projects such as buildings, drain improvements, water and sewer mains, and local street construction.

Deferred inflow of resources ($36.3 million) represents revenue received in 2019 but not available for use until 2020 or later.

Net investment in capital assets ($317.3 million) represents the City’s investment in capital assets less accumulated depreciation and any outstanding debt used to acquire those assets.

Restricted net position ($50.6 million) are subject to externally imposed restrictions for spending. The resources are restricted for roads, public safety, infrastructure, cemetery, green space preservation, and debt.

Unrestricted net position for governmental activities ($49.5 million) may be accessible to the City to provide services to residents if there were no additional revenues or resources available. Unrestricted net assets of business-type activities ($56.8 million) may be used for water and sewer operations, maintenance, and debt. Many of these resources have been designated for future capital outlay and equipment replacement.
Changes in Net Position

The Changes in Net Position Statement represents the revenue resources and program expenses for Governmental and Business-type activities.

<table>
<thead>
<tr>
<th>Revenue</th>
<th>Governmental Activities</th>
<th>Business-type Activities</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Charges for services</td>
<td>8.7</td>
<td>8.5</td>
<td>7.3</td>
</tr>
<tr>
<td>Grants and other contributions</td>
<td>14.1</td>
<td>16.3</td>
<td>10.8</td>
</tr>
<tr>
<td>Property taxes</td>
<td>34.2</td>
<td>32.5</td>
<td>31.5</td>
</tr>
<tr>
<td>State-shared revenue</td>
<td>6.5</td>
<td>6.3</td>
<td>6.1</td>
</tr>
<tr>
<td>Investment earnings</td>
<td>4.0</td>
<td>1.8</td>
<td>2.2</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>2.3</td>
<td>1.5</td>
<td>0.8</td>
</tr>
<tr>
<td>Total revenue</td>
<td>70.8</td>
<td>66.9</td>
<td>58.7</td>
</tr>
</tbody>
</table>

Program Expenses:

- General government: 6.3 6.4 5.4
- Public works: 16.7 15.2 14.5
- Public safety: 22.8 22.6 21.8
- Community and economic development: 1.2 1.1 0.9
- Recreation and culture: 5.9 5.5 5.3
- Interest on long-term debt: 0.1 0.3 0.3
- Water and sewer: - - -

Total program expenses: 53.0 51.1 48.3

Change in Net Position:

- 2019: 17.8 15.8 10.5
- 2018: 19.1 4.1 4.4
- 2017: 19.7 19.9 14.9

Net Position - Beginning of year: 293.5 277.7 267.1 261.0 156.9 152.5 454.5 434.6 419.7

Net Position - End of year: $311.3 $293.5 $277.7 $162.9 $161.0 $156.9 $474.2 $454.5 $434.6

Revenues:

Charges for services ($43.6 million) are revenues collected for services rendered to the public. Of this, $9.7 million are from governmental funds and $33.9 million are received from water and sewer service charges.

Grants and other contributions ($14.8 million) represent revenues from external agencies, such as federal, state, county, or private sources, for road maintenance, equipment, and contributions of infrastructure.
**Property taxes** ($34.2 million) are the largest source of governmental operating revenue for the City. Property taxes are from tax levies calculated on the property’s taxable value times the millage rate.

**State-shared revenues** ($6.5 million) are monies received from the State of Michigan. The program is a redistribution of sales tax collected by the State of Michigan and distributed to local governments.

**Investment earnings** ($5.2 million) represent income earned from investments.

**Expenses:**

**General government** ($6.3 million) expenses are for administrative services, including City Council, Mayor’s Office, Treasury, City Clerk, Assessing, Human Resources, and Legal Services.

**Public works** ($16.7 million) expenses are related to the cost of services for design, construction, maintenance, and operations of facilities and infrastructure within the City.

**Public safety** ($22.8 million) expenses reflect the cost for services associated with providing building code, ordinance enforcement, fire, and police services for the community.

**Community and economic development** ($1.2 million) expenses are related to planning, zoning, and economic development costs of future and existing development within the City.

**Recreation** ($5.9 million) expenses are park related expenses for services to enrich the quality of life through recreational programs for the youth, adults, and seniors in the community, as well as cultural and educational programs for residents and visitors.

**Interest on long-term debt** ($0.1 million) expenses reflect the current interest payments due on debt.

**Water and sewer** ($33.9 million) expenses reflect the cost of services to purchase water, treat sewage, and provide for operations, maintenance, and improvements to the water and sewer system to residents and businesses in the City.
Where the Money Comes From
FY 2019 Total Revenues by Type

Revenues

- Property Taxes 32.1%
- Grants and Contributions 13.9%
- State-Shared Revenue 6.1%
- Investment Earnings 4.9%
- Miscellaneous 2.2%
- Charges for Services 40.9%

Where the Money Goes
FY 2019 Total Expenses by Type

Program Expenses

- Water & Sewer 39.0%
- Public Works 19.2%
- General Government 7.2%
- Public Safety 26.2%
- Community & Economic Development 1.4%
- Recreation & Culture 6.8%
- Interest on Long-term Debt 0.1%
Governmental Activities

Governmental activities are funded primarily by property taxes. In FY 2019, revenues ($70.8 million) exceeded expenses ($53.0 million) by $17.8 million. Revenues decreased in grants and contributions but increased in all other categories, including property taxes. Expenses decreased in general government and interest on long-term debt.

![Governmental Activities Graph](image)

Business-type Activities

Business-type activities are funded by user fees to cover operational and capital costs for water and sewer services. In FY 2019, revenues ($35.8 million) exceeded expenses ($33.9 million) by $1.9 million. Revenue decreased $1.9 million from FY 2018 due to less water and sewer consumption while costs for operations increased slightly.

![Business Activities Graph](image)
Rochester Hills issues debt to fund projects that were either voter approved (such as the Older Persons Commission’s building), resident driven requests (such as Special Assessment Districts), or citywide infrastructure improvements. As indicated above, the City’s debt burden decreased in FY 2019 to $18.9 million. The City’s legal debt limit for FY 2019 was $422 million.

Unfunded Liabilities

The City has an established Retiree Health Care Benefit Trust to provide assistance for post employment health care. The December 31, 2019 OPEB (Other Post Employment Benefits) measurement shows the City has underfunded those long-term liabilities by $131,022, compared to $543,368 underfunded at the end of FY 2018.
City-Wide Capital Assets

As of December 31, 2019, the City’s total capital assets (net of depreciation) was $333.0 million.

2019 Capital Assets

- 61.0% Infrastructure
- 15.0% Right-of-Way
- 13.9% Building and Land Improvements
- 7.2% Land
- 1.9% Vehicles
- 1.3% Furniture and Equipment

2019 Capital Projects and Equipment Purchases

- Major Road & Local Street Concrete & Asphalt Rehabilitation Program
- Livernois Reconstruction [Avon – North of Walton]
- Star Batt Reconstruction
- Auburn Road Corridors Improvements
- School Road Paving
- John R Pathway Gaps
- Paint Creek Trail Resurfacing
- Avon Creek Phase IV
- Booster Station #2 Replacement
- Innovation Hills Development
- Museum Exhibit Fabrication & Implementation
- City Hall Screen Wall and Compound Gate Reconstruction
- Heart Monitors, Chest Compression Device
- 3 Smart Boards
- Electronic Plan Review Software
- Crawler Excavator, Concrete Saw, Utility Trailer, Floor Scrubber, Mowers, Power Broom, Utility Vehicles, Concrete Power Screeds
- 1 4wd Pickup and Cap
This Financial Summary Report has been prepared to provide an overview of the City’s financial position to the residents, businesses, and visitors of the City of Rochester Hills. The summary is intended to provide an informative easy-to-read report of the City’s operations and overall financial condition. The Financial Summary Report includes the governmental and business-type activities of Rochester Hills’ funds.

The Government Finance Officers Association (GFOA) of the United States and Canada has awarded the City of Rochester Hills the Award for Outstanding Achievement in Popular Annual Financial Reporting for its Financial Summary Report for fiscal year 2018. This is a prestigious national award program that recognizes conformance with the highest standards in the preparation of state and local government popular annual financial reports.

Much of the information presented in this financial summary was obtained from the audited financial statements included in the City’s Comprehensive Annual Financial Report (CAFR) for the period ended December 31, 2019. This financial summary does not comply with generally accepted accounting principles (GAAP) and component units were not included.
Key Financial Information

**Long-Range Financial Planning** – Rochester Hills continues to improve and build upon its long-range financial planning process. As part of the budgeting process, the Fiscal Division updates long-range forecasts of revenues and expenses. These forecasts serve as the framework for budgetary decision-making by clarifying financial parameters, available resources, and potential options. The model provides historical data, currently budgeted programs, and future financial capacity based on various sets of future assumptions.

**Citizens’ Guide and Dashboard** – The Citizens’ Guide and Dashboard is designed to help residents gain a better understanding of how the City is performing in several vital areas: Fiscal Stability, Economic Strength, Public Safety, and Quality of Life. Much of the information presented in the Dashboard is taken from the Budget Plan Book, Comprehensive Annual Financial Report (CAFR), U.S. Census, and other related reports. The Citizens’ Guide and Dashboard is provided by Munetrix and available on the City’s Website.

**Budget Plan Book** – The Budget Plan Book is a three-year comprehensive budget document that sets the City’s goals, objectives, and spending limits for a specific time period. The concept of three-year budgeting is a proactive approach that has enabled Rochester Hills to better see the challenges and opportunities that lie ahead while allowing the City to become more resourceful and strategic in its approach to delivering services.

**Comprehensive Annual Financial Report (CAFR)** The CAFR is an annual audit of Rochester Hills’ financial statements, internal controls, and processes, which is conducted by an independent auditing firm, in accordance with state law and the City Charter. The contents and information provided in the CAFR are accurate in all material aspects and are presented in a manner that fairly presents the financial position of the City.

For additional information, please visit [www.rochesterhills.org/reports](http://www.rochesterhills.org/reports)
Rochester Hills City Hall
1000 Rochester Hills Drive
Rochester Hills, MI 48309
248-656-4600
Hours: Monday-Friday 8:00 - 5:00

EMERGENCY 9-1-1

Accounting 248-656-4632
Accounting – Water/Sewer Billing 248-656-4688
Assessing 248-656-4605
Building & Ordinance 248-656-4615
Building – Inspection Line 248-656-4619
Cemetery - Clerk’s Office 248-652-4713
City Council 248-841-2460
Clerk’s Office 248-656-4630
Department of Public Service (DPS) 248-656-4685
Engineering 248-656-4640
Facilities 248-656-4658
Fire – Administration 248-656-4720
Fiscal 248-841-2533
Human Resources 248-656-4708
Mayor’s Office 248-656-4664
Management Information Systems 248-841-2475
Oakland County Sheriff’s Office 248-537-3530
Parks 248-656-4673
Parks – Natural Resources 248-656-4673
Parks – Museum 248-656-4663
Planning & Development 248-656-4660
Purchasing 248-841-2533
RH Television 248-656-4715
Treasury 248-656-4675
Property Tax Lookup
Additional Contact Information

**Ascension Providence Rochester** 248-652-5000
**Avondale Community Schools** 248-537-6000
**Chamber of Commerce** 248-651-6700
**District Court 52-3** 248-853-5553
**Michigan Senior Olympics** 248-608-0250
**Oakland County** 248-858-1000
**Oakland County Road Commission** 248-858-4804
**Oakland University** 248-370-2100
**Older Persons Commission (OPC)** 248-656-1403
**RARA** 248-656-8308
**Rochester Community Schools** 248-726-3000
**Rochester Hills Public Library** 248-656-2900
**Rochester University** 248-218-2000
**Secretary of State** 888-767-6424
**State of Michigan** 877-932-6424

**Utilities**
**GFL (trash)** 248-204-6750
**AT&T U-verse** 800-288-2020
**Comcast (cable)** 248-334-1144
**Consumers Energy (gas)** 800-477-5050
**DTE Energy (electric)** 800-477-4747
**RecycleBank (recycling)** 888-727-2978
**Wide Open West - WOW (cable)** 800-848-2278

**Neighboring Communities**
**Auburn Hills** 248-370-9400
**Oakland Township** 248-651-4440
**Rochester** 248-651-9061
**Shelby Township** 586-731-5100
**Troy** 248-524-3300